

MANAGING CONFLICT

Frontline Leader Snapshot

Conflict is based on past experiences, communication styles, and personal triggers. When you increase your conflict awareness and how it affects you both physically and emotionally, you'll be able to manage your response to conflicts more appropriately.

Approaches to Conflict

An approach to conflict is a method of responding to disputes that significantly influences the resolution process. It is reflective of the individual's goals and personal strategies for achieving a desired outcome to the conflict. Each approach involves varying levels and types of interaction with others and is more likely to be used by individual with a particular expression style.

There are five main approaches to conflict:

Approach	Description
Avoiding	One party withdraws from, or denies the existence of, a conflict, choosing to not take action in the hope that
	the problem will just go away.
Accommodating	One party gives in to the other's demands, meanwhile
	ignoring their own needs. This approach also suits
	individuals who have a passive expression style.
Competing	One or both parties take a competitive approach,
	ignoring or denying what the other side wants. A
	person with an aggressive expression style is more likely
	to choose a competing approach.
Compromising	This approach involves people working to find a middle
	ground by engaging in a give-and-take negotiation.
	People with an assertive or passive expression style
	might choose a compromising approach.
Collaborating	When people collaborate, they focus on identifying the
	underlying problem and work together to create a
	solution that both parties agree on. A person with an
	assertive expression style might be most comfortable
	with a collaborating approach.

Guidelines for Identifying Personal Reaction to Conflict

- Pay attention to the way you feel, both physically and emotionally, during a conflict.
- Consider the ways significant people in your life have handled conflict and how that might impact your approach to handling conflict.
- Reflect on types of interactions or activities that cause you stress.
- Determine your style of approaching a problem.

Conflict is a natural part of workplace interactions. Developing a healthy attitude toward conflict will help you effectively handle difficult situations as they arise.

Please refer to your Frontline Leader Workshop Manual titled "*Managing Conflict*" for more information and tips to help with your leadership skills during this challenging time.